



UNIVERSITY OF  
CENTRAL FLORIDA

## State University System of Florida and UCF Strategic Planning Links

### UCF Strategic Plan— Collective Impact

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UCF is a model for higher education in the 21st century, poised to make a better future for our students and society. Based on the idea that bigger is better, we are challenging long-held assumptions about the role and scope of higher education. We're setting big goals — and working together — to achieve our collective impact.

The complete plan can be found at the following link: <https://www.ucf.edu/strategic-plan/>

### Our Impact

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*Scale x Excellence = Impact*

We use the power of scale and the pursuit of excellence to solve tomorrow's greatest challenges and to make a better future for our students and society. Through learning, discovery, and partnerships, we transform lives and livelihoods.

### Our Promise

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- harness the power of scale to transform lives and livelihoods
- attract and cultivate exceptional and diverse faculty, students, and staff whose collective contributions strengthen us
- deploy our distinctive assets to solve society's greatest challenges
- create partnerships at every level that amplify our academic, economic, social, and cultural impact and reputation
- innovate academic, operational, and financial models to transform higher education

### UCF Foundational Goals

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- offer the best undergraduate education available in Florida
- achieve international prominence in key programs of graduate study and research
- provide international focus to our curricula and research programs
- become more inclusive and diverse
- be America's leading partnership university

### Strategic Goals to Realize our Promise

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1. increasing student access, success and prominence
2. strengthening our faculty and staff
3. growing our research and graduate programs
4. creating community impact through partnerships
5. leading innovation in higher education

View our strategies to achieve these goals at the following link: <https://www.ucf.edu/strategic-plan/progress/>

## Collective Impact Alignment with the Florida Board of Governors' 2025 System Strategic Plan

The following tables display our progress to date on priority metrics and their alignment with state goals.

### Priority Metric Progress

2016	2017*		2021
3rd	3rd	Rank among Florida MSAs of percentage of population with a bachelor's degree (within top 100 national MSAs)	1st
4.0/1850	4.02/1853	Average first-year student GPA and SAT	4.0/1870
11	11	Public university rank of National Merit Scholars	Top 10
89.1%	88.8%	FTIC First-year retention rate	92%
70.6%	69.0%	FTIC Six-year graduation rate	75%
8,488	8,552	Number of graduate students	10,000
51	66	Post-doctoral research appointees	200
1	6	National Academy members	6
57.8%	59.6%	Percentage of tenured or tenure-track faculty	65%
\$133M	\$146M	Research awards	\$250M
63	64	Endowed professorships and chairs	80
16,105	19,243	Alumni annual giving donors	30,000
\$151M	\$146M	UCF Foundation endowment	\$175M

\*Best data available as of March 2017

### Metric Alignment with State Goals

	Collective Impact	FL BOG Strategic Plan	Preeminence Metric
Public University National Ranking	●	●	✓
Endowment Size	●		●
Grow to 1,200 Full-Time Tenure/Tenure-Track Faculty	●		
National Academy Memberships	●	●	✓
25% New Hire Diversity	●		
6-Year Graduation Rate	●	●	●
Freshman Retention Rate	●		●
Average GPA and SAT Score	●		✓
Increase Graduate Student Headcount	●		
Number of Post-Doctoral Appointees	●		●
Doctoral Degrees Awarded Annually	●	●	✓
National Ranking in STEM Research Expenditures	○		✓
Double Research Awards	●	●	
Non-Medical Science and Engineering Research Expenditures	○	●	✓
Science and Engineering Research Expenditures	○	●	●
Patents Awarded (over three year period)	●		✓

● Aligned metric ○ Indirect metric ✓ Has met state's 2017 metric for Preeminence designation