



UNIVERSITY OF
CENTRAL FLORIDA

Key UCF Strategic Planning Elements and Metrics

UCF Collective Impact Strategic Plan

UCF is a model for higher education in the 21st century, poised to make a better future for our students and society. Based on the idea that bigger is better, we are challenging long-held assumptions about the role and scope of higher education. We're setting big goals — and working together — to achieve our collective impact. The complete plan can be found at the following link: <https://www.ucf.edu/strategic-plan/>

Our Impact

Scale x Excellence = Impact

We use the power of scale and the pursuit of excellence to solve tomorrow's greatest challenges and to make a better future for our students and society. Through learning, discovery, and partnerships, we transform lives and livelihoods.

Our Promise

- harness the power of scale to transform lives and livelihoods
- attract and cultivate exceptional and diverse faculty, students, and staff whose collective contributions strengthen us
- deploy our distinctive assets to solve society's greatest challenges
- create partnerships at every level that amplify our academic, economic, social, and cultural impact and reputation
- innovate academic, operational, and financial models to transform higher education

UCF Foundational Goals

- offer the best undergraduate education available in Florida
- achieve international prominence in key programs of graduate study and research
- provide international focus to our curricula and research programs
- become more inclusive and diverse
- be America's leading partnership university

Strategic Goals to Realize our Promise

1. increasing student access, success and prominence
2. strengthening our faculty and staff
3. growing our research and graduate programs
4. creating community impact through partnerships
5. leading innovation in higher education

View our strategies to achieve these goals at the following link: <https://www.ucf.edu/strategic-plan/progress/>

Collective Impact Alignment with the Florida Board of Governors' 2025 System Strategic Plan

The following tables display our progress to date on priority metrics and their alignment with state goals.

Path to Preeminence

	2016	2017	2018*	BENCHMARK
Average GPA and SAT Score	✓ 4.0/1261	✓ 4.02/1262	✓ 4.1/1316	4.0/1200
Freshman Retention Rate	89.1%	88.8%	89.6%	90%
6-year Graduation Rate	✓ 70.6%	69.0%	✓ 70.0%	70%
Doctoral Degrees Awarded Annually	✓ 423	✓ 440	✓ 429	400
Public University National Ranking (in top 50)	1	✓ 2	1	2
Number of Post-doctoral Appointees	55	52	47*	200
National Academy Memberships	1	✓ 6	✓ 6	6
Science & Engineering Research Expenditures	\$170M	\$188M	\$186M	\$200M
Non-medical Science & Engineering Research Expenditures	✓ \$168M	✓ \$180	✓ \$179M	\$150M
National Ranking in STEM Research Expenditures	✓ 7	✓ 7	✓ 7	5 of 8
Patents Awarded (over three year period)	✓ 177	✓ 184	✓ 165	100
Endowment Size	\$151M	\$146M	\$157M	\$500M
	MET	6	7	7

State Performance

	2016		2017		2018*		
Bachelor's Graduates Employed/Continuing After One Year†	65.1%	7	66.2%	7	67.9%	7	
Median Wages of Bachelor's Graduates After One Year	\$37,000	8	\$38,600	9	\$38,700	9	
Average Cost Per Bachelor's Degree‡	\$24,190	8	n/a		n/a		
Net Tuition and Fees per 120 Credit Hours	n/a		\$15,390	3	\$16,030	2	
FTIC 6-year Graduation Rate‡	70.1%	10	68.3%	8	n/a		
FTIC 4-year Graduation Rate	n/a		n/a		43.8%	5	
Academic Progress Rate	86.6%	7	86.5%	7	87.3%	7	
Bachelor's Degrees Awarded in Strategic Emphasis Areas	49.7%	9	52.0%	10	51.9%	10	
University Access Rate†	39.0%	10	39.8%	10	39.4%	9	
Graduate Degrees Awarded in Strategic Emphasis Areas	61.7%	10	63.4%	10	62.0%	10	
Bachelor's Degrees Without Excess Hours	69.2%	5	66.3%	4	76.4%	8	
Bachelor's Degrees Awarded Annually	12,629	10	12,832	10	13,071	10	
	RANKING POINTS	1	84	5	78	7	77

*Data Lag From Source to Reporting

†Definition Shift

‡Metric Change